

Instructions

Nonprofit New York's compensation survey is underway and we need your help!

The data we collect informs our salary and benefits report and is critical to assessing your organization's salary scales. It also helps your Board with its due diligence in setting executive compensation.

Depending on your organization size, the survey is expected to take 30-60 minutes to fill out. As thanks for completing this survey, you'll receive a <u>FREE</u> copy of the final report (a \$350 value!).

For your convenience, here is a PDF version of the survey if you need to print it out to prepare for your responses.

Eligibility

If you are a 501(c)3 nonprofit in New York City (the five boroughs, Westchester, and Long Island) with at least one paid staff then you are eligible to fill out this survey! If your organization has no paid staff (all volunteer run), then please do not respond to this survey.

Before starting, please read the following instructions carefully:

- We understand that organizations may define their staff roles differently than the job descriptions/titles that we have included here. We have tried to be as broad-ranging as possible, therefore please choose the position that closest fits the employee's major job responsibilities based on the description of the role. If there is no such function leave it blank.
- If you have multiple staff members with the same title/role but different salaries, please <u>calculate the average</u> in order to best respond to the question.
- <u>Do not include fringe</u> in the value you provide for each salary.
- To answer our questions on benefits, we recommend having the following items on hand: 1) Health insurance benefit summary(ies), 2) Health Insurance premium invoice, 3) Employer/Employee health insurance contribution, 4) Employee handbook

Confidentiality

All contact information is confidential and will not be disclosed in the analysis or report. Survey results will be reported in the aggregate and will not be attributed to individual organizations. We ask for your organization's name and the name of the person completing the survey in the event that we need clarification and so that we can share the report with you once it is completed.

If you have any questions, please contact our Research & Data Coordinator, Celine Yip at cyip@nonprofitnewyork.org.

Thank you for making our data as robust and useful as possible.

NONPROFIT A relentless, collective force for good.

Organization Demo	graphics
* 1. Please provide your necessary questions:	contact information so that we can send you the final report and follow up with any
Your Full Name:	
Organization	
Email Address	
Phone Number	
1	
* 2. Please select you	ur organization's NTEE category/primary activity:
	•
* 3. Select vour organ	nization's annual expenses (i.e. operating budget size):
Under \$125,000	manner of the control (not open and of the control
\$125,000 - \$249,99	99
\$250,000 - \$499,99	99
\$500,000 - \$749,99	39
\$750,000 - \$999,99	39
\$1 million - \$2,999,	999
\$3 million - \$4,999,	999
\$5 million - \$9,999,	999
\$10 million - \$19,99	99,999
\$20 million - \$39,99	99,999
\$40 million - \$59,99	99,999
\$60 million - \$99,99	99,999
Over \$100 million	

Part-time employees: 5. To your knowledge, of all of your full-time and part-time employees, how many of your employees identify as: Note, if your employees have intersecting identities then put them down in both categories. For example, if your employee is a transgender person of color, then add 1 to the textbox 'People of color' and one to the textbox 'Transgender'. People of color: Lesbian, gay, bisexual, puestioning, or self-dentified: Transgender, genderqueer, puestioning, self-identified, or gender nonconforming: Disgender female or	tart-time employees: i. To your knowledge, of all of your full-time and part-time employees, how many of your employees identify is: iote, if your employees have intersecting identities then put them down in both categories. For example, if your employee is a ansagender person of color, then add 1 to the textbox 'People of color' and one to the textbox 'Transgender': teople of color: esbian, gay, bisexual, uestioning, or self-leutified: transgender, genderqueer, uestioning, self-identified: ransgender female or ansgender female or ansgender female 6. Do you have a written personnel manual? Yes No If yes, what year was it last updated? 7. Have you reduced staff hours due to the COVID-19 pandemic? Yes No No Not yet, but we are considering it 8. Have you had to lay off or furlough any staff due to the pandemic? Yes, furloughed Not yet, but we are considering it	4. Of all paid employe	es at your organization, how many are:
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Not yet, but we are considering it	Not yet, but we are considering it	Yes, laid off	
		Yes, furloughed	
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		☐ No	

9. If so, how mar	ny staff have you had to:
Furlough:	
Lay off:	
10. As a resu duties/respon	alt of the pandemic, have you re-done your organization chart or had to re-allocate asibilities?
Yes	
No	
Not yet, but	t we are considering it
11. Has the COV	VID-19 pandemic caused you to take any other action(s) related to staffing? If yes, explain.
	(,, , , , , , , , , , , , , , , , , , ,



Administrative and Operational Roles

Note any changes in salary that might have occurred as a result of the COVID-19 pandemic in the second text box.

Please enter the dollar amount for yearly wages (example: 40,000 means a person with this title receives \$40,000 per year that they work at your organization).

	alary for the role of Receptionist: visitors, answering phones, scheduling.	
Pre-Outbreak Salary:		
Post-Outbreak Salary:		
Do you outsource this function and if so, how much do you pay each year?		
	alary for the role of Administrative Assistant: administrative and clerical support to senior leadership and may coordinate the	work of other support
Pre-Outbreak Salary:		
Post-Outbreak Salary:		
Do you outsource this function and if so, how much do you pay each year?		

Responsible for providir board activities including	but not limited to preparing Board meetings, minutes, and materials.
Pre-Outbreak Salary:	
Post-Outbreak Salary:	
•	
Do you outsource this function and if so, how much do you pay each year?	
15. Enter the annual	salary for the role of Office Manager:
Responsible for organiz	ng office operations and procedures, including but not limited to managing correspondence, basic
bookkeeping, filing, requ	isition of supplies, office procedures, vendor contracts.
Pre-Outbreak Salary:	
Post-Outbreak Salary:	
Do you outsource this	
function and if co how	
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much do you pay each year?	
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much do you pay each year?	salary for the role of Operations Manager:
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Advocacy Roles	
	alary for the role of Community Organizer: s outreach efforts, advocacy campaigns, and recruiting and training volunteers to support the outreach
Pre-Outbreak Salary:	
Post-Outbreak Salary:	
Do you outsource this function and if so, how much do you pay each year?	
	alary for the role of Policy Analyst/Strategist: gy, research, and analysis of legislative and policy goals of the organization.
Pre-Outbreak Salary:	
Post-Outbreak Salary:	
Do you outsource this function and if so, how much do you pay each year?	
20. Enter the annual s	alary for the role of Organizing Director:
	ng and managing grassroots organizing, engaging and collaborating with community leaders, and wareness. May supervise staff.
Pre-Outbreak Salary:	
Post-Outbreak Salary:	
Do you outsource this function and if so, how much do you pay each year?	

21. Enter the annual s	salary for the role of Gove	rnment Relations Di	rector/Policy or Advo	cacy Director:	
Responsible for developi	ng, organizing, tracking, and c	directing the federal, sta	te, and/or local advocacy	efforts for the	
organization. May superv	rise staff.				
Dro Quithrook Colony					
Pre-Outbreak Salary:					
Post-Outbreak Salary:					
Do you outsource this					
function and if so, how					
much do you pay each					
year?					



Communications/Marketing

22. Enter the annual s	salary for the role of Communications/Marketing Assistant/Associate:
	administrative support around the organization's communications, marketing, and/or public relations
	ementation of communications activities and brand management.
enerte. Capporte tre impre	smeritation of communications activities and stand management.
Pre-Outbreak Salary:	
Post-Outbreak Salary:	
Do you outsource this	
function and if so, how	
much do you pay each	
year?	
23. Enter the annual s	salary for the role of Communications/Marketing Coordinator:
	ting the organization's communications, marketing, and/or public relations efforts, such as market
·	ontent generation and marketing materials, social media, and brand management.
recearor and analysis, se	mont generation and manoung materials, seeda media, and brand management.
Pre-Outbreak Salary:	
Doot Outbrook Colony	
Post-Outbreak Salary:	
Do you outsource this	
function and if so, how	
much do you pay each	
year?	
24. Enter the annual s	alary for the role of Communications/Marketing/Public Relations Manager:
Responsible for managing	g and executing the organization's communications, marketing, and/or public relations efforts, such as
content generation and m	arketing materials, social media, brand management, press releases and press relations. May
supervise staff or voluntee	
,	
Pre-Outbreak Salary:	
Post-Outbreak Salary:	
Do you outsource this	
function and if so, how	
much do you pay each	
year?	

Responsible for managin	ng and executing creative and visually interesting promotional campaigns and materials to enhance the
organization's image.	
Pre-Outbreak Salary:	
•	
Post-Outbreak Salary:	
Do you outsource this	
function and if so, how much do you pay each	
/ear?	
,	
26 Enter the annual:	salary for the role of Chief Communications/Marketing Officer/Director of
Communications/Mar	
	communications, marketing, and/or public relations strategies and developing, organizing, and directing
	around branding, media, communication materials and publications, and overall messaging to external
stakeholders. Likely supe	
Pre-Outbreak Salary:	
Pact Outhrook Salany	
Post-Outbreak Salary:	
Do you outsource this	
function and if so, how much do you pay each	
year?	



Facilities Roles	
27. Enter the annual s	salary for the role of Driver:
Responsible for driving tr	ucks or cars for the purpose of picking up, delivering or transporting individuals and materials.
Pre-Outbreak Salary:	
Post-Outbreak Salary:	
Do you outsource this function and if so, how much do you pay each year?	
	salary for the role of Janitor or Custodian:
Responsible for the sanita	ary conditions and daily maintenance of the organization's space.
Pre-Outbreak Salary:	
Post-Outbreak Salary:	
Do you outsource this function and if so, how much do you pay each year?	
	salary for the role of Security Guard: ng and guarding the organization's space and preventing theft or harm.
Pre-Outbreak Salary:	
Post-Outbreak Salary:	
Do you outsource this function and if so, how much do you pay each year?	
•	

30. Enter the annual s	salary for the role of Maintenance Worker:	
	tenance of the organization's buildings, grounds, and/or vehicles.	
Pre-Outbreak Salary:		
Post-Outbreak Salary:		
Do you outsource this function and if so, how much do you pay each year?		
31. Enter the annual s	salary for the role of Facilities Manager:	
	g the maintenance, repair, and cleaning of the organization's space.	
Pre-Outbreak Salary:		
Post-Outbreak Salary:		
Do you outsource this function and if so, how much do you pay each year?		

Financial Management 32. Enter the annual salary for the role of Bookkeeper: Responsible for maintaining books and records of business transactions and prepares monthly financial reports for the organization. Pre-Outbreak Salary: Post-Outbreak Salary: Do you outsource this function and if so, how much do you pay each year? 33. Enter the annual salary for the role of Accountant: Responsible for the organization's general accounting and monthly reconciliations. Pre-Outbreak Salary: Post-Outbreak Salary: Do you outsource this function and if so, how much do you pay each year? 34. Enter the annual salary for the role of Accounting Manager: Responsible for managing and maintaining accounting systems, procedures, and reports. May supervise other staff. Pre-Outbreak Salary: Post-Outbreak Salary: Do you outsource this function and if so, how much do you pay each year?

35. Enter the annual	ng and executing financial strategies for the organizations, such as reviewing reports, monitoring
-	orts and financial forecasting. May supervise staff or volunteers.
	The aria initialization consisting. Thay supplyines start of volumes is:
Pre-Outbreak Salary:	
Post-Outbreak Salary:	
Do you outsource this	
function and if so, how much do you pay each	
year?	
	salary for the role of Comptroller:
•	ing all finance, accounting and reporting activities. May supervise other staff and may report to the
Board of Directors.	
Pre-Outbreak Salary:	
Post-Outbreak Salary:	
Do you outsource this	
function and if so, how	
much do you pay each	
vear?	
37. Enter the annual	salary for the role of Chief Finance Officer/Director of Finance:
Responsible for setting f	salary for the role of Chief Finance Officer/Director of Finance: inancial strategies and developing, organizing, and directing the organization's financials, budgeting and ual audit, and financial policies and procedures. Likely supervises staff and may report to the Board of
37. Enter the annual Responsible for setting final planning processes, ann	inancial strategies and developing, organizing, and directing the organization's financials, budgeting and
37. Enter the annual Responsible for setting final planning processes, ann Directors.	inancial strategies and developing, organizing, and directing the organization's financials, budgeting and
37. Enter the annual Responsible for setting for planning processes, ann Directors. Pre-Outbreak Salary:	inancial strategies and developing, organizing, and directing the organization's financials, budgeting and
37. Enter the annual Responsible for setting for planning processes, ann Directors. Pre-Outbreak Salary: Post-Outbreak Salary: Do you outsource this function and if so, how	inancial strategies and developing, organizing, and directing the organization's financials, budgeting and
37. Enter the annual Responsible for setting fit planning processes, ann Directors. Pre-Outbreak Salary: Post-Outbreak Salary: Do you outsource this function and if so, how much do you pay each	inancial strategies and developing, organizing, and directing the organization's financials, budgeting and
37. Enter the annual Responsible for setting for planning processes, ann Directors. Pre-Outbreak Salary: Post-Outbreak Salary: Do you outsource this function and if so, how	inancial strategies and developing, organizing, and directing the organization's financials, budgeting and
37. Enter the annual Responsible for setting find planning processes, ann Directors. Pre-Outbreak Salary: Post-Outbreak Salary: Do you outsource this function and if so, how much do you pay each	inancial strategies and developing, organizing, and directing the organization's financials, budgeting and
37. Enter the annual Responsible for setting find planning processes, ann Directors. Pre-Outbreak Salary: Post-Outbreak Salary: Do you outsource this function and if so, how much do you pay each	inancial strategies and developing, organizing, and directing the organization's financials, budgeting and
37. Enter the annual Responsible for setting find planning processes, ann Directors. Pre-Outbreak Salary: Post-Outbreak Salary: Do you outsource this function and if so, how much do you pay each	inancial strategies and developing, organizing, and directing the organization's financials, budgeting and
37. Enter the annual Responsible for setting find planning processes, ann Directors. Pre-Outbreak Salary: Post-Outbreak Salary: Do you outsource this function and if so, how much do you pay each	inancial strategies and developing, organizing, and directing the organization's financials, budgeting and
37. Enter the annual Responsible for setting find planning processes, ann Directors. Pre-Outbreak Salary: Post-Outbreak Salary: Do you outsource this function and if so, how much do you pay each	inancial strategies and developing, organizing, and directing the organization's financials, budgeting and
37. Enter the annual Responsible for setting find planning processes, ann Directors. Pre-Outbreak Salary: Post-Outbreak Salary: Do you outsource this function and if so, how much do you pay each	inancial strategies and developing, organizing, and directing the organization's financials, budgeting and
37. Enter the annual Responsible for setting fit planning processes, ann Directors. Pre-Outbreak Salary: Post-Outbreak Salary: Do you outsource this function and if so, how much do you pay each	inancial strategies and developing, organizing, and directing the organization's financials, budgeting and
37. Enter the annual Responsible for setting fit planning processes, ann Directors. Pre-Outbreak Salary: Post-Outbreak Salary: Do you outsource this function and if so, how much do you pay each	inancial strategies and developing, organizing, and directing the organization's financials, budgeting and
37. Enter the annual Responsible for setting find planning processes, ann Directors. Pre-Outbreak Salary: Post-Outbreak Salary: Do you outsource this function and if so, how much do you pay each	inancial strategies and developing, organizing, and directing the organization's financials, budgeting and
37. Enter the annual Responsible for setting find planning processes, ann Directors. Pre-Outbreak Salary: Post-Outbreak Salary: Do you outsource this function and if so, how much do you pay each	inancial strategies and developing, organizing, and directing the organization's financials, budgeting and

Fundraising	
	alary for the role of Development Assistant/Associate: upport around the organization's fundraising efforts.
Pre-Outbreak Salary:	
Post-Outbreak Salary	
Do you outsource this function and if so, how much do you pay each year?	
	alary for the role of Development Coordinator: ing fundraising activities and may be responsible for special events, direct mails, grant development, eals, and reporting.
Pre-Outbreak Salary:	
Post-Outbreak Salary:	
Do you outsource this function and if so, how much do you pay each year?	
40. Enter the annual s	alary for the role of Grant Writer:
Responsible for planning, sources.	researching, and writing grants and reports for funding from government, foundation, and/or corporate
Pre-Outbreak Salary:	
Post-Outbreak Salary:	
Do you outsource this function and if so, how much do you pay each year?	

. Sporting and making St	re the organization complies with grant requirements.
Pre-Outbreak Salary:	
Post-Outbreak Salary:	
Do you outsource this function and if so, how much do you pay each year?	
42. Enter the annual	salary for the role of Special Events Manager:
Responsible for plannin	g and managing the organization's fundraising events.
Pre-Outbreak Salary:	
Post-Outbreak Salary:	
Do you outsource this function and if so, how	
year? 43. Enter the annual Responsible for managi	salary for the role of Development Manager: ng and executing the organization's fundraising efforts, grant development, annual appeals, reporting,
year? 43. Enter the annual Responsible for managi campaigns, and donor r	· · · · · · · · · · · · · · · · · · ·
year? 43. Enter the annual Responsible for managi campaigns, and donor r Pre-Outbreak Salary:	ng and executing the organization's fundraising efforts, grant development, annual appeals, reporting,
Responsible for managi	ng and executing the organization's fundraising efforts, grant development, annual appeals, reporting,
43. Enter the annual Responsible for managicampaigns, and donor repre-Outbreak Salary: Post-Outbreak Salary: Do you outsource this function and if so, how much do you pay each year?	and executing the organization's fundraising efforts, grant development, annual appeals, reporting, elations. May supervise staff or volunteers. Salary for the role of Director of Individual Giving:
43. Enter the annual Responsible for managicampaigns, and donor repre-Outbreak Salary: Post-Outbreak Salary: Do you outsource this function and if so, how much do you pay each year? 44. Enter the annual Responsible for develor	ng and executing the organization's fundraising efforts, grant development, annual appeals, reporting, elations. May supervise staff or volunteers.
A3. Enter the annual Responsible for managinal campaigns, and donor repre-Outbreak Salary: Post-Outbreak Salary: Do you outsource this function and if so, how much do you pay each year? A4. Enter the annual Responsible for developmay supervise staff.	and executing the organization's fundraising efforts, grant development, annual appeals, reporting, elations. May supervise staff or volunteers. Salary for the role of Director of Individual Giving:
year? 43. Enter the annual Responsible for managicampaigns, and donor repre-Outbreak Salary: Post-Outbreak Salary: Do you outsource this function and if so, how much do you pay each year? 44. Enter the annual	and executing the organization's fundraising efforts, grant development, annual appeals, reporting, elations. May supervise staff or volunteers. Salary for the role of Director of Individual Giving:

45. Enter the annual s	alary for the role of Director of Institutional Giving:	
Responsible for developing, organizing, and directing the organization's program around corporate relations, institutional		
relations, grants, and sponsorships. May supervise staff.		
Pre-Outbreak Salary:		
Post-Outbreak Salary:		
Do you outsource this function and if so, how much do you pay each year?		
Responsible for setting fu	alary for the role of Chief Development Officer/Director of Developm ndraising strategies and developing, organizing, and directing the organization's aigns, major gifts, special events, capital campaigns, and donor relations. Likely	fundraising efforts,
Pre-Outbreak Salary:		
Post-Outbreak Salary:		
Do you outsource this function and if so, how much do you pay each year?		

Human Resources	S	
	salary for the role of Human Resources Assistant/Associate: ng administrative support around the organization's human resource efforts and payroll.	
Responsible for providir	ng administrative support around the organizations numari resource enorts and payron.	
Pre-Outbreak Salary:		
Post-Outbreak Salary:		
Do you outsource this function and if so, how much do you pay each year?		
48. Enter the annual	salary for the role of Human Resources Coordinator:	
Responsible for coordin	ating human resource activities and for one or more of the organization's human resource functions,	
including but not limited	to maintaining employee records, payroll, updating policies and procedures, and coordinating recruit	ting,
hiring and performance	reviews.	
Pre-Outbreak Salary:		
Post-Outbreak Salary:		
Do you outsource this function and if so, how		
much do you pay each year?		
49. Enter the annual	salary for the role of Human Resources Manager:	
Responsible for managi	ng and executing plan for one or more of the organization's human resource activities, including but i	not
limited to staffing plans,	benefits, compensation, performance reviews, human resource policies and procedures, coordinating	ıg
training and professiona	al development opportunities. May supervise staff or volunteers.	
Pre-Outbreak Salary:		
Post-Outbreak Salary:		
Do you outsource this		
function and if so, how		
much do you pay each year?		
your:		

 50. Enter the annual salary for	the role of Chief Human Resources Officer/Director of Hum	an Resources:			
Responsible for setting HR strategies and developing, organizing, and directing human resources activities for the organization,					
including but not limited to staffing p	plans, performance reviews, human resources policies and procedure	s, compensation,			
benefits, training and professional development. Likely supervises staff.					
Pre-Outbreak Salary:					
The Guistean Guiary.					
Post-Outbreak Salary:					
Do you outsource this					
function and if so, how					
much do you pay each year?					
Jean .					



Leadership		
	calary for the role of Deputy Director/Vice President:	tor with executing the
•	ering programs and operations of the organization; supports the Executive Direct strategic plan. Likely supervises staff.	tor with executing the
Pre-Outbreak Salary:		
Post-Outbreak Salary:		
Do you outsource this function and if so, how much do you pay each year?		
52. Enter the annual s	salary for the role of Chief Executive Officer/Executive Director/Presid	dent:
Responsible for overseei	ng the financial, operational, and programmatic work of the organization and for	the strategic direction.
Reports to the Board of D	irectors.	
Pre-Outbreak Salary:		
Post-Outbreak Salary:		
Do you outsource this		
function and if so, how		
much do you pay each year?		

Legal	
53. Enter the annual	salary for the role of Legal Assistant:
Responsible for providing	g administrative support to legal team and assisting lawyers with screening client calls, typing business
correspondence and taki	ng meeting minutes.
Pre-Outbreak Salary:	
Post-Outbreak Salary:	
Do you outsource this function and if so, how	
much do you pay each year?	
	salary for the role of Paralegal or Law Clerk: ng research and interviews, drafting legal documents, maintaining files and dockets for the and legal services.
Pre-Outbreak Salary:	
Post-Outbreak Salary:	
Do you outsource this function and if so, how	
much do you pay each year?	
55. Enter the annual:	salary for the role of Attorney:
	g legal counsel and guidance to the organization or legal services to the organization's constituents.
Pre-Outbreak Salary:	
Post-Outbreak Salary:	
Do you outsource this function and if so, how much do you pay each	
year?	

56. Enter the annual s	alary for the role of Senior Attorney:	
Responsible for providing legal counsel and guidance to the organization or legal services to the organization's constituents.		
Supervises the work of oti		
Pre-Outbreak Salary:		
Post-Outbreak Salary:		
Do you outsource this		
function and if so, how		
much do you pay each		
year?		
57. Enter the annual s	alary for the role of Chief Legal Services Officer/Director of Legal Ser	vices:
	g, organizing, and directing the activities of the organization's legal department, i	
	advice and interpretation, managing legal team, track policy developments,and m	_
	ers. Likely supervises staff.	ay roprocent the
organization in legal matte	ris. Elitely Supervises stain.	
Pre-Outbreak Salary:		
Post-Outbreak Salary:		
Do you outsource this		
function and if so, how		
much do you pay each		
year?		
	alary for the role of General Counsel: the organization on legal matters and legal implications concerning internal and e	external policies.
Pre-Outbreak Salary:		
Post-Outbreak Salary:		
Do you outsource this		
function and if so, how		
much do you pay each		
year?		

Measurement & Evaluation

59. Enter the annual sal	lary for the role of Research/Evaluation Assistant/Associate:	
	dministrative support around the organization's research and evaluation efforts.	
Pre-Outbreak Salary:		
Post-Outbreak Salary:		
Do you outsource this function and if so, how much do you pay each year?		
60. Enter the annual sal	lary for the role of Research/Evaluation Coordinator:	
Responsible for coordinating	ng the organization's research and evaluation processes and ensuring data collect	ion processes are
in place for analysis.		
Pre-Outbreak Salary:		
Post-Outbreak Salary:		
Do you outsource this function and if so, how much do you pay each year?		
61. Enter the annual sa	lary for the role of Research/Evaluation Manager:	
	monitoring, and analyzing the organization's research and evaluation processes,	such as collecting
and disseminating data on p	programs, reviewing data, outcomes, surveys, and trends. May supervise staff or	volunteers.
Pre-Outbreak Salary:		
Post-Outbreak Salary:		
Do you outsource this function and if so, how much do you pay each year?		

62. Enter the annual s	alary for the role of Strategic Initiatives Manager:	
Responsible for managing	g, monitoring, and analyzing the organization's strategic vision and programmati	c goals.
Pre-Outbreak Salary:		
Post-Outbreak Salary:		
Do you outsource this function and if so, how much do you pay each year?		
63. Enter the annual s	alary for the role of Research/Evaluation Director:	
Responsible for setting th	e evaluation strategies and developing, organizing, and directing the organization	n's use of research and
evaluation in order to dete	ermine impact of programs and services and monitoring progress to goals. Likely	/ supervises staff.
Pre-Outbreak Salary:		
Post-Outbreak Salary:		
Do you outsource this function and if so, how much do you pay each year?		
Responsible for developin work. May supervise staff Pre-Outbreak Salary:	ng and organizing the strategic vision and goals of the organization's programma	atic and operational
Post-Outbreak Salary:		
Do you outsource this function and if so, how much do you pay each year?		

Technology	
	salary for the role of Website Manager/Coordinator:
	g content on the organization's website, designing layout, and updating themes and functionality to
increase online presence	
Pre-Outbreak Salary:	
Post-Outbreak Salary:	
Do you outsource this function and if so, how	
much do you pay each	
year?	
66. Enter the annual s	salary for the role of Database Manager:
Responsible for planning,	organizing, and implementing database designs and monitoring database performance.
Pre-Outbreak Salary:	
Post-Outbreak Salary:	
Do you outsource this	
function and if so, how	
much do you pay each year?	
67. Enter the annual s	salary for the role of Network Administrator:
Responsible for maintain	ing, repairing, and upgrading the organization's network and computer systems.
Pre-Outbreak Salary:	
Post-Outbreak Salary:	
Do you outsource this	
function and if so, how	
much do you pay each year?	
your:	

68. Enter the annual sa	lary for the role of Chief Information Technology Officer/Director of	Technology:		
Responsible for setting information technology strategies and developing, organizing and directing the organization's information				
management systems and	programs, including but not limited to system security, database administration	n, infrastructure		
support, and website develo	opment. May supervise staff.			
Pre-Outbreak Salary:				
The Outbreak Salary.				
Post-Outbreak Salary:				
Do you outsource this				
function and if so, how				
much do you pay each year?				
Jour.				

Programs	
General	
	calary for the role of Programs Assistant: administrative and logistical support to the organization's programmatic work and department.
Pre-Outbreak Salary:	
Post-Outbreak Salary:	
Do you outsource this function and if so, how much do you pay each year?	
70. Enter the annual s	alary for the role of Programs Coordinator:
Responsible for coordina	ing and supporting the planning and execution of the organization's programs and new initiatives.
Pre-Outbreak Salary:	
Post-Outbreak Salary:	
Do you outsource this function and if so, how much do you pay each year?	
71. Enter the annual s	alary for the role of Volunteer Coordinator:
Responsible for coordinate supporting recruitment ar	ing volunteers that support the organization's programs and services by maintaining schedules and dengagement efforts.
Pre-Outbreak Salary:	
Post-Outbreak Salary:	
Do you outsource this function and if so, how much do you pay each year?	

recruitment, engagemen	t and retention efforts. May supervise staff.
Pre-Outbreak Salary:	
Post-Outbreak Salary:	
Do you outsource this function and if so, how much do you pay each year?	
73. Enter the annual	salary for the role of Programs Manager:
Responsible for managii	ng and executing the organization's programs and new initiatives, measuring and monitoring program
success, training and co	mmunicating with staff. May supervise staff and volunteers.
Pre-Outbreak Salary:	
•	
Post-Outbreak Salary:	
Do you outsource this	
unction and if so, how	
nuch do you pay each rear? 74. Enter the annual	salary for the role of Project Manager:
much do you pay each year? 74. Enter the annual Responsible for oversee	salary for the role of Project Manager: ing the planning, implementation, and tracking of specific short-term projects with an end and specified
much do you pay each year? 74. Enter the annual Responsible for overseed deliverables.	
much do you pay each year? 74. Enter the annual	
much do you pay each year? 74. Enter the annual Responsible for overseedeliverables. Pre-Outbreak Salary:	
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nuch do you pay each year? 74. Enter the annual Responsible for overseed deliverables. Pre-Outbreak Salary: Post-Outbreak Salary: Oo you outsource this unction and if so, how much do you pay each year?	ing the planning, implementation, and tracking of specific short-term projects with an end and specified
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much do you pay each year? 74. Enter the annual Responsible for overseed deliverables. Pre-Outbreak Salary: Post-Outbreak Salary: Oo you outsource this unction and if so, how much do you pay each year? 75. Enter the annual Responsible for setting pages.	ing the planning, implementation, and tracking of specific short-term projects with an end and specified
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much do you pay each year? 74. Enter the annual Responsible for oversee deliverables. Pre-Outbreak Salary: Post-Outbreak Salary: Do you outsource this function and if so, how much do you pay each year? 75. Enter the annual Responsible for setting partnerships, new initiation of the partnerships of th	ing the planning, implementation, and tracking of specific short-term projects with an end and specified salary for the role of Chief Programs Officer/Director of Programs: brogram strategies and developing, organizing, and directing programs and program implementation,
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Post-Outbreak Salary: Do you outsource this function and if so, how much do you pay each year? 77. Enter the annual salary for the role of Teaching Artist: Responsible for designing and teaching art classes in their preferred medium. Pre-Outbreak Salary: Do you outsource this function and if so, how much do you pay each year? 78. Enter the annual salary for the role of Musical Performer: Responsible for performing and at times composing select musical pieces. Pre-Outbreak Salary: Do you outsource this function and if so, how much do you pay each year? 79. Enter the annual salary for the role of Actor/Actress: Responsible for performing select scenes. Pre-Outbreak Salary: Do you outsource this function and if so, how much do you pay each year? Post-Outbreak Salary: Do you outsource this function and if so, how much do you pay each year?	Pre-Outbreak Salary:		
Do you outsource this function and if so, how much do you pay each year? 77. Enter the annual salary for the role of Teaching Artist: Responsible for designing and teaching art classes in their preferred medium. Pre-Outbreak Salary: Do you outsource this function and if so, how much do you pay each year? 78. Enter the annual salary for the role of Musical Performer: Responsible for performing and at times composing select musical pieces. Pre-Outbreak Salary: Do you outsource this function and if so, how much do you pay each year? 79. Enter the annual salary for the role of Actor/Actress: Responsible for performing select scenes. Pre-Outbreak Salary: Do you outsource this function and if so, how much do you pay each year? Do you outsource this function and if so, how much do you pay each year?			
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80. Enter the annual	salary for the role of Dancer:
Responsible for performi	ng select choreography and at times choreographing select pieces.
Pre-Outbreak Salary:	
Post-Outbreak Salary:	
Do you outsource this function and if so, how	
much do you pay each year?	
	salary for the role of Sales Manager: and coordinating the ticket sales for the organization.
Pre-Outbreak Salary:	
Post-Outbreak Salary:	
Do you outsource this function and if so, how	
much do you pay each year?	
,	
	salary for the role of Exhibits Manager:
Responsible for planning	and managing the organization's exhibits or artifacts. May supervise staff.
Pre-Outbreak Salary:	
Post-Outbreak Salary:	
Do you outsource this function and if so, how	
much do you pay each year?	
	salary for the role of Production Manager: and managing the technical operations of a theater, radio, or video. May supervise staff.
Pre-Outbreak Salary:	
Post-Outbreak Salary:	
Do you outsource this function and if so, how	
much do you pay each year?	
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- promiting	g and managing the technical operations of a theater, radio, or video. May supervise staff.
Pre-Outbreak Salary:	
Post-Outbreak Salary:	
Do you outsource this function and if so, how much do you pay each year?	
	salary for the role of Artistic Director: the creative and artistic direction for the organization's programs. Likely supervises staff.
Pre-Outbreak Salary:	
Post-Outbreak Salary:	
Do you outsource this function and if so, how much do you pay each year?	
Direct Service	salary for the role of Case Manager:
86. Enter the annual	Salary for the role of Case Mariager.
Responsible for providin	g case management support and referral services to constituents.
Responsible for providin Pre-Outbreak Salary: Post-Outbreak Salary:	
Pre-Outbreak Salary:	
Pre-Outbreak Salary: Post-Outbreak Salary: Do you outsource this function and if so, how much do you pay each year? 87. Enter the annual	g case management support and referral services to constituents. salary for the role of Clergy:
Pre-Outbreak Salary: Post-Outbreak Salary: Do you outsource this function and if so, how much do you pay each year? 87. Enter the annual Responsible for conduct	g case management support and referral services to constituents.
Pre-Outbreak Salary: Post-Outbreak Salary: Do you outsource this function and if so, how much do you pay each year? 87. Enter the annual	g case management support and referral services to constituents. salary for the role of Clergy:

88. Enter the annual salary for the role of Direct Care Worker:
Responsible for providing one-on-one assistance and support to clients and/or patients.
Pre-Outbreak Salary:
Post-Outbreak Salary:
Do you outsource this function and if so, how
much do you pay each year?
89. Enter the annual salary for the role of Counselor:
Responsible for providing emotional and psychological support and offering guidance to the organization's constituents. They
often work towards addressing substance abuse, trauma, depression, relationships.
Pre-Outbreak Salary:
Post-Outbreak Salary:
Do you outsource this function and if so, how much do you pay each
year?
90. Enter the annual salary for the role of Therapist:
Responsible for providing assessment, counseling, therapy and support to the organization's constituents.
Pre-Outbreak Salary:
Post-Outbreak Salary:
Do you outsource this
function and if so, how much do you pay each
year?
91. Enter the annual salary for the role of Psychiatrist:
Responsible for prescribing, directing, or administering psychotherapeutic treatments or medications.
Pre-Outbreak Salary:
Post-Outbreak Salary:
Do you outsource this function and if so, how
much do you pay each year?

92. Enter the annual	salary for the role of Job Coach:
Responsible for training	and coaching clients/constituents as potential employees to perform specific job tasks and helping with
interpersonal skills.	
Pre-Outbreak Salary:	
Post-Outbreak Salary:	
Do you outsource this function and if so, how much do you pay each year?	
93. Enter the annual	salary for the role of Social Worker:
	ng support services for constituents, which may include conflict resolution and counseling services.
Pre-Outbreak Salary:	
Post-Outbreak Salary:	
Do you outsource this function and if so, how much do you pay each year?	
	salary for the role of Director of Social Work: programmatic strategies and developing, monitoring, and directing clinical service activities. Likely
Post-Outbreak Salary:	
Do you outsource this function and if so, how much do you pay each year?	
Education	
	salary for the role of Teaching Assistant: ating daily classroom activities in a hand-on learning environment.
Pre-Outbreak Salary:	
Post-Outbreak Salary:	
Do you outsource this function and if so, how much do you pay each year?	

Responsible for educating	
Pre-Outbreak Salary:	
Post-Outbreak Salary:	
Do you outsource this function and if so, how much do you pay each year?	
	alary for the role of Teacher (Elementary and/or High School): students and managing their educational needs and curriculum development.
Pre-Outbreak Salary:	
Post-Outbreak Salary:	
Do you outsource this function and if so, how	
year?	alary for the role of Librarian:
year? 98. Enter the annual s	alary for the role of Librarian: developing, and classifying library resources.
	•
year? 98. Enter the annual s Responsible for selecting,	•
year? 98. Enter the annual s Responsible for selecting, Pre-Outbreak Salary:	•
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year? 98. Enter the annual secontinuing education or calculations.	alary for the role of Guidance Counselor: g students with coursework or emotional needs, developing skills, or preparing for
98. Enter the annual secontinuing education or called	alary for the role of Guidance Counselor: g students with coursework or emotional needs, developing skills, or preparing for
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supervises staff.	
Pre-Outbreak Salary:	
Post-Outbreak Salary:	
Do you outsource this function and if so, how much do you pay each year?	
101. Enter the annu	al salary for the role of Principal:
Responsible for develop	oing and directing strategies around the organization's educational programs, activities, curriculum, etc.
Supervises teachers an	d other school personnel.
Pre-Outbreak Salary:	
Post-Outbreak Salary:	
Do you outsource this function and if so, how	
much do you pay each year?	
much do you pay each year? Food Services 102. Enter the annu	al salary for the role of Cook:
much do you pay each year? Food Services 102. Enter the annu Responsible for reviewi	al salary for the role of Cook: ng menus and preparing, seasoning, and cooking food.
much do you pay each year? Food Services 102. Enter the annu	
much do you pay each year? Food Services 102. Enter the annu Responsible for reviewie Pre-Outbreak Salary: Post-Outbreak Salary:	
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much do you pay each year? Food Services LO2. Enter the annu Responsible for reviewing Pre-Outbreak Salary: Post-Outbreak Salary: Do you outsource this unction and if so, how much do you pay each year? LO3. Enter the annu	al salary for the role of Food Services Manager:
Food Services LO2. Enter the annual Responsible for reviewing Pre-Outbreak Salary: Do you outsource this unction and if so, how much do you pay each rear? LO3. Enter the annual Responsible for manage	al salary for the role of Food Services Manager:
Food Services LO2. Enter the annual Responsible for reviewing Pre-Outbreak Salary: Do you outsource this unction and if so, how much do you pay each year? LO3. Enter the annual Responsible for manage and ordering food. Like and year?	al salary for the role of Food Services Manager:
much do you pay each year? Food Services 102. Enter the annu Responsible for reviewid Pre-Outbreak Salary: Post-Outbreak Salary: Do you outsource this function and if so, how much do you pay each year?	al salary for the role of Food Services Manager:

	I salary for the role of Shelter Manager:
Responsible for planning	and managing residential treatment facilities or shelters and its daily operations.
Pre-Outbreak Salary:	
Post-Outbreak Salary:	
Do you outsource this function and if so, how much do you pay each year?	
105. Enter the annua	I salary for the role of Housing Specialist:
Responsible for assisting	g individuals and families with finding affordable housing.
Pre-Outbreak Salary:	
Post-Outbreak Salary:	
Do you outsource this function and if so, how much do you pay each year?	
	I salary for the role of Director of Resident Services: I, directing and managing the organization's residential programs and services. Likely supervises staff.
Post-Outbreak Salary:	
Do you outsource this function and if so, how much do you pay each year?	
Medical Services	;
	I salary for the role of Medical Assistant: ning patient records and preparing patients for examination and physical tests.
Pre-Outbreak Salary:	
Post-Outbreak Salary:	
Do you outsource this function and if so, how much do you pay each year?	

	alary for the role of Community Health Worker:
•	ervices, community education, advocating for the needs of the community, and serving as
liaison between health and	human services and the community.
Pre-Outbreak Salary:	
Post-Outbreak Salary:	
Do you outsource this function and if so, how much do you pay each year?	
109. Enter the annual s	alary for the role of Nurse Practitioner:
Responsible for performing	physical examinations on patients and promoting good health and disease prevention techniques.
Pre-Outbreak Salary:	
Post-Outbreak Salary:	
Do you outsource this function and if so, how much do you pay each year?	
	alary for the role of Registered Nurse: nd coordinating patient care.
Pre-Outbreak Salary:	
Post-Outbreak Salary:	
Do you outsource this function and if so, how much do you pay each year?	
111 Enter the annual o	alary for the role of Nutritionist:
	nutritional programs that assist in promoting health and the control of disease and may counsel
Pre-Outbreak Salary:	
Post-Outbreak Salary:	
Do you outsource this function and if so, how much do you pay each year?	

112. Enter the annua	I salary for the role of Clinical Manager:
Responsible for planning	and managing the nursing and patient activities, such as patient care and resource managements.
May supervises staff.	
Pre-Outbreak Salary:	
Post-Outbreak Salary:	
Do you outsource this function and if so, how much do you pay each year?	
113. Enter the annua	I salary for the role of Physician:
Responsible for examinin	ng patients, taking medical histories, prescribing medications, and ordering tests.
Pre-Outbreak Salary:	
Post-Outbreak Salary:	
Do you outsource this function and if so, how much do you pay each year?	
	I salary for the role of Clinical Director: ing, organizing, and directing the medical and health services of the organization. Likely supervises
Post-Outbreak Salary:	
Do you outsource this function and if so, how	
much do you pay each	
year?	
Membership	
115. Enter the annua	I salary for the role of Membership/Outreach Coordinator:
Responsible for coordina	nting and supporting the organization's membership activities, including outreach, engagement,
retention, and answering	questions related to member services.
Pre-Outbreak Salary:	
Post-Outbreak Salary:	
Do you outsource this	
function and if so, how	
much do you pay each year?	
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	I salary for the role of Membership/Outreach Manager:
· -	g and executing the organization's membership activities, including outreach, engagement, retention,
and managing member s	rervices. May supervise staff or volunteers.
Pre-Outbreak Salary:	
,	
Post-Outbreak Salary:	
Do you outsource this	
function and if so, how	
much do you pay each	
year?	
117. Enter the annua	I salary for the role of Director of Membership:
	nembership strategies and developing, organizing, and directing the organization's membership
activities and services. L	
Pre-Outbreak Salary:	
Post-Outbreak Salary:	
Do you outsource this	
function and if so, how much do you pay each	
year?	
Philanthropy	
118. Enter the annua	I salary for the role of Program Officer:
Responsible for oversee	ing program development, seeking grants and proposals, managing projects and relationships with
grantees.	
Pre-Outbreak Salary:	
Post-Outbreak Salary:	
Do you outsource this function and if so, how	
much do you pay each	
year?	
Othor	
Other	

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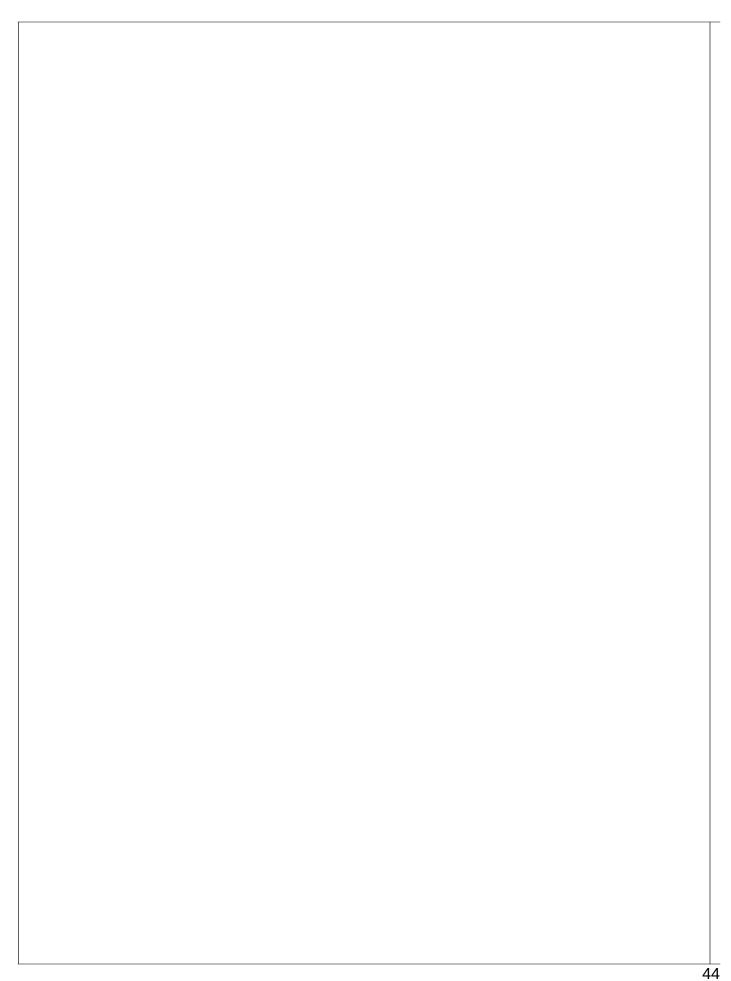


2020 Compensation Survey [Salary + Benefits]

General Benefits Please fill out these questions about your organization's benefit offerings. * 120. How many hours are in your work week for full-time employees? Please write the number of hours (e.g. 20 means 20 hours) 121. What is your minimum number of hours worked per week to be eligible for benefits? Please write the number of hours (e.g. 20 means 20 hours) * 122. What is your waiting period for benefits? Please write the number of days (e.g. 30 means 30 days) NOTE: 0 means employees are eligible for benefits starting from date of hire 123. Does your organization use a Professional Employer Organization (PEO)? Yes No If yes, please specify:

2020 Compensation Survey [Salary + Benefits]
Paid Time Off
* 124. Does the organization have a PTO policy (Paid Time Off, also known as a time bank) — a combination of paid sick, vacation, personal, etc. leave — as opposed to distinct amounts of vacation, sick, personal, etc. days?
A PTO generally does not include holidays. The concept is that employees can use their time as they see fit and as your personnel manual allows. In other words, employees don't have to call in sick if they want a day off, and absences can be planned for.
Yes
○ No
Other

(Continued) Paid Time Off
* 125. What does the PTO include (check all that apply)?
Sick Days
Vacation
Personal
Bereavement
Floating Holidays
Other (please specify)
126. What is the minimum number of PTO days an employee receives per year: Please write the number of days (i.e. 30 means 30 days) 127. What is the maximum number of PTO days an employee is allowed per year: Please write the number of days (i.e. 30 means 30 days)
* 128. What is the PTO formula?
For example: For every 80 hours worked, an employee earns 3 hours of PTO
129. Does the organization allow for rollover of accrued PTO days? Yes
○ No
No policy on this
If yes, maximum number of PTO days allowed to rollover:



Medical, Safe, & Sick Time
130. How is sick leave accrued based on length of employment?
For example, employees earn 2 hours of sick leave per 60 hours worked.
131. Does the organization allow rollover of accrued sick days?
Yes
○ No
No policy on this
If yes, specify the maximum number of sick days allowed to rollover:
132. Does the organization have a cap on the number of days for any medical leave (e.g., family leave or a serious medical reason) with a guaranteed return to employment?
Yes
○ No
If yes, specify the cap on number of days:
* 133. Does the organization have a sick day pool whereby employees can contribute their unused sick days for the use of other employees?
Yes
○ No
If yes, describe the sick day pool policy:

Family Leave Time
* 134. Alongside paid family leave, does your organization offer unpaid family leave?
Only paid
Paid and unpaid
Other (please specify)
135. Describe your formula for calculating family leave days:
For example: an employee who has worked 26 consecutive weeks is entitled to up to 10 weeks paid family leave at 55% of their
average weekly wage
136. Can family leave be combined with any other paid leave (sick, vacation, etc.)?
Yes
○ No
If yes, describe how it can be combined:

2020 Compensation Survey [Salary + Benefits]
Vacation
* 137. Does your organization offer vacation days to employees?
Yes No

(Continued) Vacation
138. For new employees, how many days do they need to work before beginning to use vacation?
139. If a formula is used for vacation days accrual, describe the vacation formula:
For example: for every 40 hours worked an employee earns 1 hour of paid vacation time
140. If paid vacation is not dependent on length of employment, specify the number of days given for employees per year:
141. What is the maximum number of vacation days employees can have in a year?
142. In what year of employment are employees eligible for their maximum vacation:
* 143. Does the organization allow rollover of accrued vacation days?
Yes
No (rollover not allowed)
No policy on this
If yes, specify the maximum number of days that can be rolled over:

Yes					
No					
No policy on this	3				
If yes, specify numbe	r of months accrued	I vacation must be	used within:		

Other Time Off
145. If offered, input the number of paid bereavement/funeral leave days offered to employees per year:
146. Is bereavement/funeral leave limited to certain relatives of the employee's? Yes No
If yes, describe the bereavement/funeral policy:
147. If offered, input the number of: Paid personal days offered per year Unused paid personal days that carry over to the following year
148. If offered, input the number of paid holidays offered to employees per year (not including vacation):
* 149. Does the organization have a policy for religious holidays? Yes
No If yes, describe the policy:



2020 Compensation Survey [Salary + Benefits]
Health Insurance
* 150. Does the organization provide health insurance coverage for employees? Yes No

2020 Compensation Survey [Salary + Benefits]

(Continued) Health Insurance

* 151. Please select your organization's health insurance provider (Check all that apply): Aetna Cigna Emblem Empire BC/BS HealthFirst HealthPass HealthyNY Oscar Oxford/UnitedHealthcare Other (please specify) * 152. Type(s) of health insurance offered: EPO/HMO (offer only in network coverage only) PPO/POS (offer both in and out of network coverage) Other (please specify)
Cigna Emblem Empire BC/BS HealthFirst HealthPass HealthyNY Oscar Oxford/UnitedHealthcare Other (please specify) * 152. Type(s) of health insurance offered: EPO/HMO (offer only in network coverage only) PPO/POS (offer both in and out of network coverage)
Emblem Empire BC/BS HealthFirst HealthPass HealthyNY Oscar Oxford/UnitedHealthcare Other (please specify) * 152. Type(s) of health insurance offered: EPO/HMO (offer only in network coverage only) PPO/POS (offer both in and out of network coverage)
Empire BC/BS HealthFirst HealthPass HealthyNY Oscar Oxford/UnitedHealthcare Other (please specify) * 152. Type(s) of health insurance offered: EPO/HMO (offer only in network coverage only) PPO/POS (offer both in and out of network coverage)
HealthFirst HealthPass HealthyNY Oscar Oxford/UnitedHealthcare Other (please specify) * 152. Type(s) of health insurance offered: EPO/HMO (offer only in network coverage only) PPO/POS (offer both in and out of network coverage)
HealthPass HealthyNY Oscar Oxford/UnitedHealthcare Other (please specify) * 152. Type(s) of health insurance offered: EPO/HMO (offer only in network coverage only) PPO/POS (offer both in and out of network coverage)
HealthyNY Oscar Oxford/UnitedHealthcare Other (please specify) * 152. Type(s) of health insurance offered: EPO/HMO (offer only in network coverage only) PPO/POS (offer both in and out of network coverage)
Oscar Oxford/UnitedHealthcare Other (please specify) * 152. Type(s) of health insurance offered: EPO/HMO (offer only in network coverage only) PPO/POS (offer both in and out of network coverage)
Oxford/UnitedHealthcare Other (please specify) * 152. Type(s) of health insurance offered: EPO/HMO (offer only in network coverage only) PPO/POS (offer both in and out of network coverage)
Other (please specify) * 152. Type(s) of health insurance offered: EPO/HMO (offer only in network coverage only) PPO/POS (offer both in and out of network coverage)
* 152. Type(s) of health insurance offered: EPO/HMO (offer only in network coverage only) PPO/POS (offer both in and out of network coverage)
EPO/HMO (offer only in network coverage only) PPO/POS (offer both in and out of network coverage)
EPO/HMO (offer only in network coverage only) PPO/POS (offer both in and out of network coverage)
EPO/HMO (offer only in network coverage only) PPO/POS (offer both in and out of network coverage)
PPO/POS (offer both in and out of network coverage)
* 153. What types of coverage are offered for eligible employees? Check all that apply:
Single/Individual
Employee & Spouse
Parent & Child
Family

154. If coverage is	s available to spouses, what spouses are eligible:
Same Gender Sp	vouse
Opposite Gender	Spouse
All genders are el	ligible
155. Does the orga	anization offer any of the following benefits to employees? Check all that apply:
Dental	
Vision	
Life Insurance	
Short Term Disab	ility
Long Term Disabi	ility
Accident	
Critical Illness	
Long Term Care	
Other (please spe	ecify)
	monthly premium information on your health insurance plans in dollar amounts (but
without the dollar sigr	1):
(Base Plan) Single	
(Base Plan) Employee & Spouse	
(Base Plan) Parent & Child	L C
(Base Plan) Family	
(Buy-Up Plan) Single	
(Buy-Up Plan) Employee & Spouse	2
(Buy-Up Plan) Parent &	
Child	
(Buy-Up Plan) Family	

	means that the employer contribution is 20% of the total cost.
Base Plan) Single	
Base Plan) Employee & Spouse	
Base Plan) Parent & Chil	d
Base Plan) Family	
Buy-Up Plan) Single	
Buy-Up Plan) Employee Spouse	&
Buy-Up Plan) Parent & Child	
Buy-Up Plan) Family	
Yes No	
•	the organization offer an Health Savings Account (HSA) or Health Reimbursement A) and how much does the organization fund? HSA
Arrangement (HR	A) and how much does the organization fund?
Arrangement (HR	A) and how much does the organization fund? HSA HRA
Arrangement (HR Yes, we offer an Yes, we offer an	A) and how much does the organization fund? HSA HRA fer HSA or HRA
Arrangement (HR Yes, we offer an Yes, we offer an No, we do not of	A) and how much does the organization fund? HSA HRA fer HSA or HRA
Arrangement (HR Yes, we offer an Yes, we offer an No, we do not of Other (please sp	A) and how much does the organization fund? HSA HRA fer HSA or HRA ecify)
Arrangement (HR Yes, we offer an Yes, we offer an No, we do not of Other (please sp	A) and how much does the organization fund? HSA HRA fer HSA or HRA
Arrangement (HR Yes, we offer an Yes, we offer an No, we do not of Other (please sp	A) and how much does the organization fund? HSA HRA fer HSA or HRA ecify)
Arrangement (HR Yes, we offer an Yes, we offer an No, we do not of Other (please sp	A) and how much does the organization fund? HSA HRA fer HSA or HRA ecify)
Arrangement (HR Yes, we offer an Yes, we offer an No, we do not of Other (please sp	A) and how much does the organization fund? HSA HRA fer HSA or HRA ecify)
Arrangement (HR Yes, we offer an Yes, we offer an No, we do not of Other (please sp	A) and how much does the organization fund? HSA HRA fer HSA or HRA ecify) ar amount for the HSA and/or HRA: imary Care Copay? Indicate amount:
Arrangement (HR Yes, we offer an Yes, we offer an No, we do not of Other (please sp L60. Specify the dollarsingle Family L61. What is your Pr Please write the amount	A) and how much does the organization fund? HSA HRA fer HSA or HRA ecify) ar amount for the HSA and/or HRA: imary Care Copay? Indicate amount:

163. What	is your in network individual deductible? Indicate amount:
	the amount in dollars (i.e. 5,000 means \$5,000 per year)
164 Do	age the ergenization offer a weiver gradit if an employee weives handite?
	pes the organization offer a waiver credit if an employee waives benefits?
Yes	
O No	
165. If yes,	, how much is the waiver credit?
Please writ	te the amount in dollars (i.e. 5,000 means \$5,000 per year)
* 166. Do	pes the organization have a Section 125 Cafeteria (pre-tax) plan?
(A Secti	ion 125 Cafeteria plan allows employees to contribute a certain amount of their pre-taxed income to
account	t; the account is then used to substitute certain benefits, most commonly healthcare benefits.)
Yes	
O No	
0	
407.0	
	ection 125 Cafeteria Plan is for:
Heal	Ith Insurance Premium
Flex	rible Spending Accounts Transit/Parking
Dep	endent Care
Unre	eimbursed Medical Expenses
Child	d Care
Othe	er (please specify)

2020 Compensation Survey [Salary + Benefits]
Retirement
* 168. Does the organization have a Retirement Savings Plan?
Yes
○ No

2020 Compensation Survey [Salary + Benefits]
Retirement: 403(b)/TDA
* 169. Is the Retirement Savings Plan a 403(b)/tax-deferred annuity (TDA)?
Yes No

(Continued) Retirement: 403(b)/TDA
* 170. Does the organization make employer contributions to the 403(b)/TDA plan?
Yes
○ No
If yes, what is the 403(b)/TDA contribution formula:
171. What is the waiting period for employer contributions for 403(b)/TDA?
Please write the number of months (i.e. 3 means 3 months)
172. How long before employee is 100% vested in 403(b)/TDA?
Please write the number of years (i.e. 2 means 2 years)

2020 Compensation Survey [Salary + Benefits]	
Retirement: 401(k)	
* 173. Is the Retirement Savings Plan a 401(k)? Yes	
○ No	

(Continued) Retirement: 401(k)

* 174. Does the organization make employer contributions to the 401(k) plan?
Yes
○ No
If yes, what is the 401(k) contribution formula:
175. What is the waiting period for employer contributions for 401(k)?
Please write the number of months (i.e. 3 means 3 months)
176. How long before employee is 100% vested in 401(k)?
Please write the number of years (i.e. 2 means 2 years)



2020 Compensation Survey [Salary + Benefits]
Retirement: Defined Contribution
* 177. Is the Retirement Savings Plan a Defined Contribution plan?
Yes
○ No

(Continued) Retirement: Defined Contribution
* 178. Does the organization make employer contributions to the Defined Contribution plan?
Yes
○ No
If yes, what is the Defined Contribution plan formula:
179. What is the waiting period for employer contributions for Defined Contribution plan?
Please write the number of months (i.e. 3 means 3 months)
180. How long before employee is 100% vested in Defined Contribution plan?
Please write the number of years (i.e. 2 means 2 years)

2020 Compensation Survey [Salary + Benefits]
Retirement: Other
181. If your organization offers any retirement plans other than 403(b)/TDA, 401(k), or Defined Contribution, please describe:



Sabbatical/Leave of Absence		
* 182. Separate from family or medical leave, does the organization offer:		
Sabbatical		
Leave of Absence		
Both		
Neither		

2020 Compensation Survey [Salary + Benefits]

(Continued) Sabbatical/Leave of Absence

* 183. Is the sabbatical or leave of absence paid or unpaid?
Paid, full salary
Unpaid
Paid, as a percentage of their salary
Other (please specify)
184. Number of years of service required for sabbatical/leave of absence:
* 185. Does the organization continue payment for health insurance while employee on sabbatical/leave? Yes
○ No
Other (please specify)
186. If yes, specify the length of time for continuing health insurance payment while on sabbatical/leave (in years):

2020 Compensation Survey [Salary + Benefits]

Miscellaneous Benefits

	Professional Development/Training Fees
	Licensing Fees
	Conference Fees
	Research Articles
	Job Equipment
	Cell Phone Stipend
	Food costs (includes catered meals)
	Fitness Center fees
	Wellness fees (e.g. massage, yoga)
	Other Membership Programs
	Other (please specify)
188	3. Does the organization provide full pay for jury duty absence?
	Yes
	No
іт уе	s, number of days paid per year:
189	Does the organization offer a transit commuter benefit (e.g. TransitChek)?
	Yes
	No

190. Does the organization allow employees to telecommute?	
Yes	
○ No	
No policy on this	
If yes, describe the policy	
il yes, describe the policy	
191. Does the organization offer flextime?	
Yes	
○ No	
No policy on this	
If yes, describe the policy:	
, 5.5, 5.5.6	
192. Does your organization close between Christmas and New	Year's?
Yes	
No	
No policy on this	
193. Does the organization have summer hours?	
Yes	
○ No	
No policy on this	
If yes, describe the policy:	

* 194. Does the organization offer an education assistance/tuition reimburse	ment program?
Yes	
○ No	
If yes, describe the policy:	
* 195. Does the organization offer student loan assistance?	
Yes	
○ No	
If yes, describe the policy:	
* 196. Does the organization offer cash incentives (e.g. bonuses)	
Yes	
No	
If yes, describe the policy:	
* 197. Does the organization provide additional benefits for executives beyon	nd those for other employees?
Yes	
No	
If yes, describe the policy:	
	0
* 198. Does the organization offer post-retirement benefits to former employed Yes	ees?
○ No	
If yes, describe the policy:	

* 199. Does the organization offer severance pay?
Yes
○ No
If yes, for whom and under what circumstances?
200. If employee is separates from organization, will they receive cash equivalent of remaining time-off? If s what type of time-off can employees receive payout for?
Vacation
Personal
Holiday
Sick days
Other (please specify)
201. If your organization offers this hanefit describe your payout policy:
201. If your organization offers this benefit, describe your payout policy:
202 If there other handite not enjoyed in this company that you offer to apple your places decaying
202. If there other benefits not covered in this survey that you offer to employees, please describe: